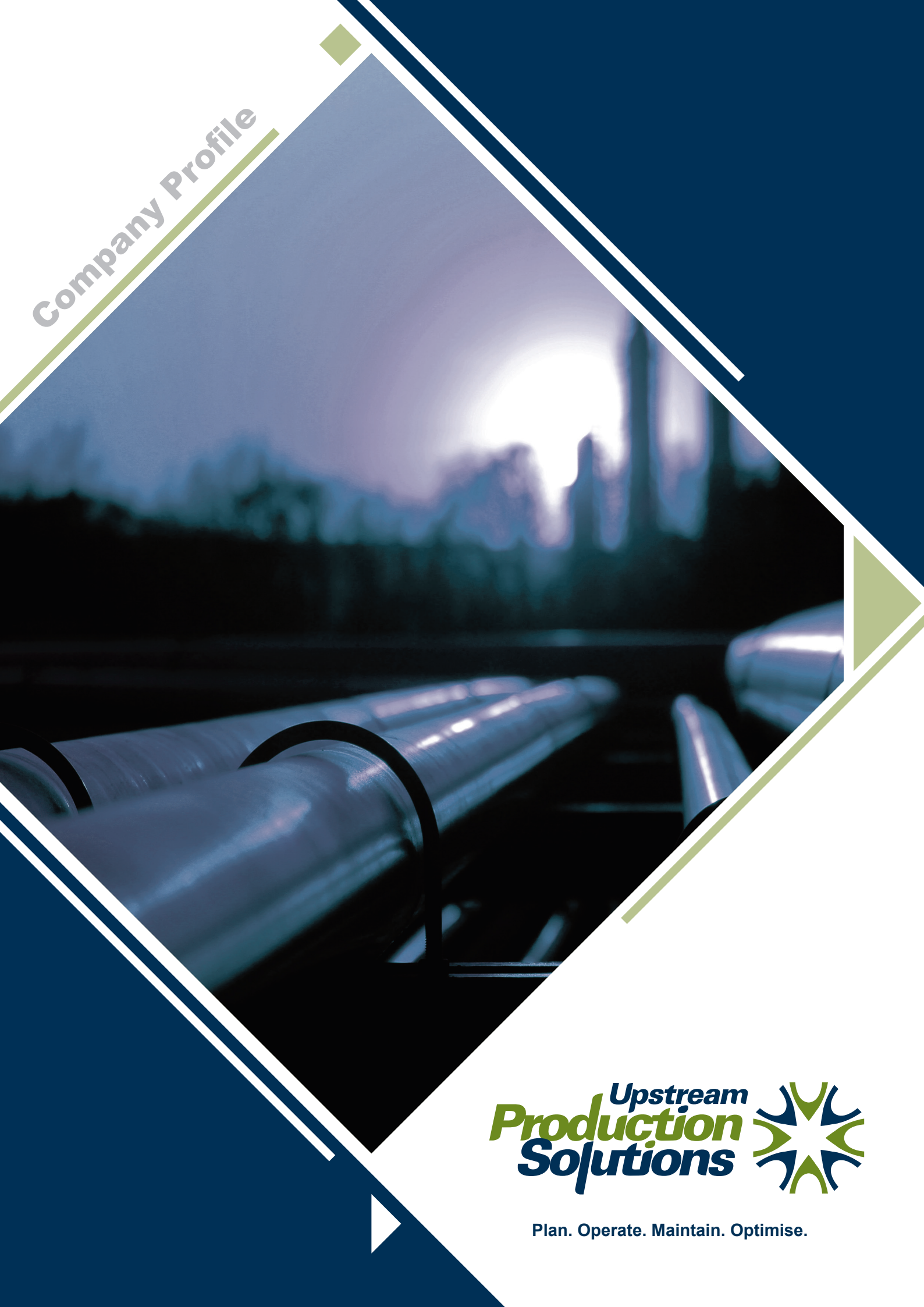


Company Profile



**Upstream
Production
Solutions** 

Plan. Operate. Maintain. Optimise.



Upstream PS is a leading provider of fully integrated production solutions to the oil and gas industry.

Our unique position as an independent operator and track record of more than 20 years in operations and maintenance allows us to bring a production mindset to every solution.

With a reputation for delivering safe and sustainable solutions, we work as an integrated team with our clients to enhance HSEQ, field life, cost performance and optimise production.

We provide fully integrated production solutions, comprising a suite of services tailored to our clients.

Operations & Maintenance

Wellsites

Engineering

Production Assurance

Advisory Services



**we bring
your asset
into focus** ►



Contents

The Upstream PS Way	6 – 7
Operations and Maintenance	8 – 9
Engineering	10
Production Assurance	11
Wellsites	12 – 13
Our Fully Integrated Solutions	14 – 15

20
Years
1997 to 2017



Our Commitment

A lot may have changed since we began in 1997, however many in the industry still fondly remember our founding brand, Upstream Petroleum. The imperative for safe and sustainable production solutions has never been stronger, remaining at the heart of our offering, and proudly serving many long term clients entrusting us with their assets year after year.

A culture of collaboration plays a great part. Working closely with our clients, we have been able to develop innovative practices that deliver against safety, sustainability, cost, productivity and integrity measures.

We are committed to expanding our business to deliver fully integrated production solutions that add value for our clients, our people and the communities in which we work.

To our people, clients, stakeholders and friends – I thank you for your continued commitment to Upstream PS.

A handwritten signature in black ink, appearing to read 'Joe Corvetti'.

Joe Corvetti,
Managing Director



The Upstream PS Way

The Upstream PS Core Values are the DNA of our business, reflecting our strong safety culture and effective working relationships, respecting the culture, diversity and values of others.

They support our Vision, *“To be a leading provider of fully integrated production solutions, adding value for our clients, our people and the communities in which we work”*.

Our Integrated Management System (IMS) enables delivery of safe, sustainable and high quality solutions to our clients. It provides a safe and healthy workplace for our people, as an environmentally responsible member of the community. It is a platform that demonstrates our Core Values and allows us to follow through on commitments to our clients, our people and the community.

Up to date with the latest industry and regulatory requirements, the IMS is certified by independent, internationally accepted bodies. The IMS complies with national and international standards of HSEQ management: ISO 18001 – Safety Management Systems, ISO 14001 – Environmental Management Systems, AS/NZS 4801 – Occupational Health and Safety Management Systems; and ISO 9001 – Quality Management Systems.

Our Values, Our DNA





360
DEGREES

Safety from
every angle

360 DEGREES: *Safety from every angle* is our safety culture program. Its number one goal is for everyone to get home safely and encourages proactive thinking about *safety from every angle* before proceeding with any task, reflecting our Core Values. We are committed to the target of zero injuries, where individuals take responsibility for personal safety and the safety of their workmates.

Operations & Maintenance



Upstream PS offers complete operations, maintenance and technical support providing quality, cost-effective solutions tailored to client requirements. We work seamlessly with your organisation, continually seeking solutions to deliver technical and commercial success.

As an independent operator of oil and gas production facilities, we understand the different requirements of facilities and jurisdictions. Upstream PS has more than 20 years' experience working across a range of facilities in highly regulated environments.

Our comprehensive range of Operations and Maintenance services:

- Registered Operator – managing all required interfaces
- Operations, HSE, risk and advisory services – full capability to develop and maintain the Safety Case, conduct studies and training
- Pre-commissioning and commissioning engineering, through to decommissioning and associated services
- Field development and future asset enhancement planning
- Project Management – full PM Consultancy capability, fully integrated project services systems and functional support

“When we combine organisational alignment, lessons learned, our ISO certified systems, people and safety culture – we provide a solid foundation for success; and deliver on our promise of fully integrated upstream production solutions”



Engineering

Our multi-disciplined team of engineers and project managers assist clients throughout the asset/project lifecycle.

We add value during the planning phases of projects by leveraging our significant operations and maintenance experience. As a result, our designs and modifications are safe, reliable and aligned with client operational and financial objectives.

Early involvement in the project lifecycle has proven cost, schedule and operational readiness benefits, across a range of services:

- Concept development, feasibility studies, FEED and detailed design
- HAZOPs (including facilitation)
- Instrument and controls engineering
- Brownfield modifications
- Due diligence, asset audits and expert reviews
- Decommissioning, plug and abandonment services
- Drilling and completions management
- Procurement and logistics
- Operability, constructability and operational readiness
- Emergency management, including contingency planning

Procurement, logistics and supply chain are the engine room of converting innovative design into a quality, on-time, cost-effective solution. Long term relationships with key suppliers are key to the delivery of quality projects. Our procurement and project management systems make sure cost, schedule and quality is highly visible and monitored.

Production Assurance

Our Production Assurance capability addresses a wide spectrum of industry challenges; at the heart of which is asset and integrity management of safety and business critical equipment.

We assist our clients to maximise production through the provision of specialist maintenance services, along with the in-house capability and tools to improve the delivery of operations and maintenance for both new and ageing assets. A solid foundation in operations and maintenance promises quality solutions aligned with cost efficiency.

Our innovative solutions lead to enhanced safety, uptime, asset integrity and operations excellence:

Specialist Maintenance Services:

- PSV testing
- Flange management
- Hazardous area inspection

Asset and Integrity Management:

- Design and development of operating procedures and standards
- Deployment of integrity management tools and processes
- Technical discipline advisory services
- CMMS development and improvement
- Continuous Improvement solutions for operations, maintenance and turnaround excellence



Wellsites



We support our clients with a dedicated wellsite operations and maintenance capability. We have experience with the full range of production facilities including water and gas gathering systems, water treatment, gas processing, water pipeline network and transfer stations, high pressure sales gas pipeline network and other infrastructure, such as roads, workshops, laydown areas and camps.

We bring an established track record, from the early development of the Australian oil and gas basins to being at the forefront of wellsite optimisation and ground-breaking carbon sequestration project delivery.

Demonstrated Continuous Improvement techniques achieving greater efficiency across wellsite services:

- Wellsite and associated surface facilities maintenance
- Wellsite isolations / de-isolations
- Control valve maintenance
- PSV recertification
- Pump maintenance
- Mechanical maintenance
- Electrical / instrumentation maintenance
- EEHA inspections
- Site management services (including waste management)
- Equipment hire – general trade tools, specialist testing, access equipment, vehicles, mobile containerised workshop

Upstream PS also provides a broad range of packaged equipment solutions to our coal seam gas clients.

Our operations and maintenance experience provides invaluable insight into design, with our team working from concept through to site installation, commissioning, operations and maintenance. We also provide specialised fabrication and assembly services include Remote Telemetry Unit manufacture, control skid and separator assembly, instrumentation and control installation, Factory Acceptance Testing, final delivery and installation.



Production Assurance

- Specialised maintenance services
- PSV testing
- Flange management
- Asset management
- CMMS development
- Operating procedures
- Turnaround management
- Operational excellence

Operations & Maintenance

- Registered Operator
- Risk and advisory services
- Safety Case
- Commissioning
- Emergency management
- Due diligence
- Project management

Wellsites

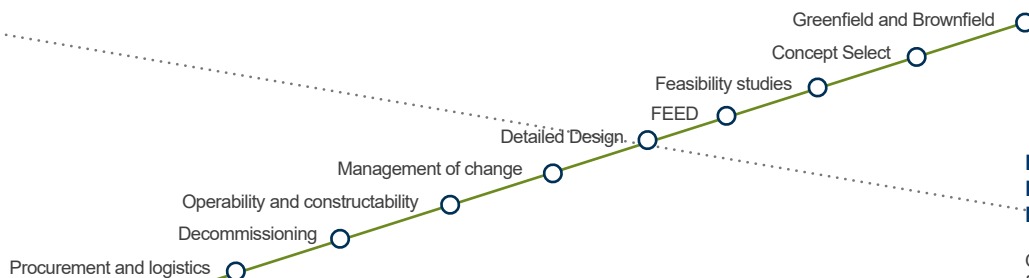
- Site management
- Wellsite maintenance
- Facility maintenance
- Inlec maintenance
- PSV recertification
- Control valve maintenance
- Mechanical maintenance
- Pump maintenance

Our Fully  **Integrated Solutions**



Plan. Operate. Maintain. Optimise.

Engineering



APLNG Wellsites Location: Surat Basin, QLD

Efficient maintenance servicing of 1500 wells over six remote sites. Productivity innovations including on-site PSV testing.

APLNG Balance of Plant Location: Surat Basin, QLD

Maintenance and testing for existing and new facilities, including gas processing, water gathering systems and water treatment facilities. Our multi-disciplined maintenance team has exceeded performance targets.

GLNG Wellsites Location: Surat Basin, QLD

Scheduled and unscheduled maintenance and associated services for the current network of wellsite facilities in the Surat Basin, near Injune.

Cliff Head Facilities Location: Perth Basin, WA NOPSEMA Registered Operator

Comprehensive operations and maintenance for offshore and onshore. Integrated team, providing support from pre-commissioning through to 10+ years operatorship.

Onshore Perth Basin Location: Perth Basin, WA

Operation of seven sites on behalf of the client, including maintenance and facilities engineering.

Blacktip Offshore Platform and Yelcherr Gas plant Location: Bonaparte Basin, NT

Providing maintenance for the Blacktip facilities, including all routine and campaign maintenance of the wellhead platform, single point mooring and the onshore gas facility. Additional services include transition execution, shutdowns / turnarounds, planning, CMMS (SAP) entry and management.

Northern Endeavour FPSO Location: Timor Sea, NT NOPSEMA Registered Operator

Operations and maintenance of field including FPSO and associated infrastructure. Supported client through ownership transition and rapid start-up, successfully facilitating Safety Case acceptance and implementing a comprehensive operations solution.

The Otway Project Location: Otway Basin, Vic

Fully integrated lifecycle support of world-leading Carbon Capture and Storage project, including design, procurement contracts, drilling management, facilities installation, commissioning, operations and ongoing maintenance of wells and surface process equipment.

Basker-Manta-Gummy FPSO Location: Bass Strait, Vic NOPSEMA Registered Operator

Managed well construction and completions, completed all engineering design and procurement including EPCM conversion of FPSO, through to decommissioning. Integrated service provision achieving first oil in 364 days.



nb. Footprint as at January 2018

About Us

Upstream PS is a leading provider of operations and maintenance, wellsites, production assurance and engineering services with a reputation for providing safe, innovative and sustainable solutions to oil and gas production challenges.